# Mathew D. Woodlee, Founder & Managing Director MDW Trade and Tech Advisors

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### **Professional Summary**

- Accomplished global trade leader with a proven 20+ year track record of enhancing U.S. businesses' global market access, developing strategic partnerships and providing expert trade and compliance consulting.
- Excels in leading client relationships, project management and utilizes data-driven KPI assessments to track and report impact.
- Expert in trade compliance, technology controls, trade mechanics, global market expansion and technology commercialization.
- Deep U.S. export regulations knowledge within EAR, ITAR, OFAC sanctions, with extensive practice advising companies on global licensing, classifications and developing internal control programs.
- Skilled in developing and delivering compliance training, interpreting complex regulatory environments, and guiding businesses through international market access and operational risk.
- Applied knowledge in technology sectors such as information technology, software, artificial intelligence, electronics, telecommunications, advanced manufacturing, security and defense.
- Certified U.S. Export Compliance Officer (CUSECO); Certified Global Business Professional (CGBP)
- Certified in Federal Technology Commercialization

### **Core Competencies & Skills**

- Technology & Export Controls (EAR, ITAR, OFAC, FTR)
- Trade Compliance Processes, including BIS Licensing and SNAP-R Submission
- Product Classification System and Process
- Trade Compliance Training and Curriculum Development
- International Trade & Market Entry Strategy
- Internal Compliance Programs and SOP Development

- Free Trade Agreements/Global Trade Compliance
- Organizational Development, Capacity Building & Cultural Competency
- Public Speaking & Thought Leadership
- Results-Driven Project Management
- Public Engagement and Event Planning
- IT Proficient, including AI tools, Microsoft 365, CRMs and Collaboration tools
- Data-Driven KPI Assessment
- Digital Content & Email Campaign

### **Professional Experience**

### **MDW Trade & Tech Advisors LLC**

Founder and Managing Director

Twin Cities, Minnesota October 2025 – Present

 Founder and Lead Advisor for a consultancy focused on the trisection of global trade, technology commercialization and federal compliance and engagement.

- Engages SME's, growth-stage companies, startups, founders and investors, providing fractional global trade, compliance and tech commercialization operations. Advisory services on global business development, commercialization strategy, and ITAR/EAR compliance.
- Delivers insightful keynote speeches on global impacts on small business, the dynamic history of global trade, purposeful pivots in life and business and customized global business topics.
- Develops and delivers customized training and executive briefing solutions on global business and compliance, technology commercialization and other key global topics.

### U.S. Commercial Service/International Trade Administration

Minneapolis, Minnesota

Director

January 2023 - September 2025

- Led 5-person, high-performing federal team delivering strategic guidance to hundreds of local exporters, impacting thousands of companies nationally and surpassing \$275 million of measurable economic impact.
- Provided in-depth compliance guidance that covered export controls, licensing and classification guidance for clients and my staff.
- Forged new models for engagement with rural partners, accelerators, VC firms, and tech founders, focusing on export readiness, trade compliance, global scaling, and cross-border marketing.
- Developed and executed national strategic partnership with entrepreneurship-focused organizations.
- Designed local programming and introduced high-level Administration officials to the Minnesota startup, rural economic development, and small business ecosystem.
- Midwest regional lead for Foreign Direct Investment and Export Controls.
- Spearheaded strategic relationships with local, state, and federal officials to advance international trade on all aspects, including exporters, trade compliance firms and counsel, trade service providers, shipping and logistics issues.
- Oversaw KPI goal setting, assessments, annual strategic planning, and compliance with organizational guidelines for staff performance and development.
- Served as the Executive Secretary for the Minnesota District Export Council, collaborating with council leadership on council operations, programming, and policy issues.
- Consistently recognized with superior ratings, commendations for excellence, and earning top-tier client satisfaction scores.

### U.S. Commercial Service/International Trade Administration

Minneapolis, Minnesota

Senior International Trade Specialist

October 2010 – December 2022

- Advised hundreds of companies of all sizes in information technology, software/cybersecurity electronics, consumer goods, sporting goods/apparel, and advanced manufacturing industries on scaling globally and engaging cross-border digital trade.
- Delivered strategic compliance counsel to high-tech companies on export licensing, dual-use classification, jurisdiction processes and other key trade compliance policies and procedures.
- In the 7-year period of data available (2016-2022), engaged over 1,000 unique clients and partners with over \$156 million reported client impact, supporting over 700 jobs.
- Created and implemented federal training programs on export compliance for both public and private sector audiences.

- Provided frontline guidance on all aspects of export controls process and compliance, such as classification, voluntary disclosure, commodity jurisdiction requests, and engagement of professional service providers for client support.
- Served as a national subject matter expert, within the agency and externally, for export controls and sanctions processes, particularly within the technology, defense and safety/security sectors.
- Awarded for service and contributions to internal working groups that fostered new business systems
  and innovation for the agency and repeatedly recognized for superior performance, with multiple
  Special Act awards.
- Simultaneously served as an Industry Global Team Leader within the International Trade Administration, as well as an adjunct faculty member while in this role.

### Metro State University, College of Business & Management Adjunct/Community Faculty

**Minneapolis, Minnesota** January 2014 – May 2022

- Taught graduate and undergraduate International Business and Marketing courses at a federally designated minority-serving institution, bringing cultural humility and inclusiveness into the classroom.
- Focused on international entrepreneurship and market entry strategies, trade compliance and controls, foreign direct investment, global business ethics, cultural competency, trade mechanics, tariffs, and other significant topics to impart a global and cultural perspective on future leaders and entrepreneurs.

## **U.S. Department of Commerce/International Trade Administration**Global Safety and Security Industry Team Leader

Minneapolis, Minnesota June 2014 – July 2021

- Co-founded a global, cross-functional team of 150+ specialists supporting U.S. companies in the safety and security technology sectors.
- Collaborated closely with the Bureau of Industry and Security (BIS) to develop and deliver advanced export controls training for U.S Department of Commerce and U.S. Embassy Commercial Section personnel.
- Served as a subject matter expert on security-sensitive exports, dual-use technology classification, and international compliance strategies.
- Designed and facilitated multiple internal and external training sessions that included topics such as encryption controls, deemed exports, and licensing agencies, requirements and process.
- Coordinated global trade missions requiring ITAR/EAR compliance reviews and stakeholder engagement in Europe and APAC regions.
- Expanded federal relationships with domestic and international technology associations and grew services to our industry client base.
- Strategically identified emerging sectors and developed new technical assistance programs.
- Led cross-unit initiative to develop standardized industry taxonomies, enhancing internal capacity for data and performance measurement and efficient delivery of programming.
- Expanded client-focused services by negotiating and executing intricate fee-based agreements for international business services at prominent industry trade events.
- Coordinated revenue-driven activities, developed funding plans and managed resources to support global programs effectively.

Managing Director

November 2009 – October 2010

- Served as lead consultant in a boutique consultancy supporting technology businesses seeking to develop bid strategies and access federal procurement opportunities.
- Led regulatory compliance engagements with a focus on international investment and government procurement
- Guided international investor clients by auditing and advising their early-stage U.S. ventures on federal procurement readiness and business operations.
- Formulated internal operational procedures to enhance organizational efficiency, including implementing the firm's first CRM.

#### **New Mexico Office of International Trade**

Santa Fe, New Mexico

Director

May 2006 – November 2009

- Launched a new division of the NM Economic Development Department, driving high technology startup and small business global engagement.
- Led export promotion and compliance guidance for the state-wide exporting community.
- Managed and grew connections with small businesses, technology start-ups, venture capital firms, financial institutions, and economic development organizations to develop new statewide programming.
- Represented the state as a speaker at global forums, advancing state FDI and technology transfer economic development priorities.
- Led a dynamic team that engaged partnerships between U.S. tech commercialization entities (labs, universities, VCs, startups) and Japanese government and national institutions to advance collaborative energy technology projects.
- Identified to lead special projects such as legislative engagements, advising on federal funding and stimulus package (ARRA), and managing policy working groups in response to the economic recession.
- Led agency economic development legislative agenda, successfully passing and signing all priority economic development legislation during the first legislative session in this role.

### U.S. Commercial Service/International Trade Administration

Baltimore, Maryland

**International Trade Specialist** 

November 2003 – May 2006

- Provided high-level export controls guidance to defense, security, aerospace, and telecommunications firms navigating EAR, ITAR, and OFAC compliance requirements.
- Delivered detailed training sessions and export control workshops for local and regional companies, tailored to dual-use technologies and controlled technical data.
- Specialized in providing advisory services to small businesses in assigned industry sectors of aerospace, defense, electronics, information technology, safety/security and telecommunications.
- Coordinated trade missions to South Africa and Italy, including compliance pre-clearance for controlled technologies in the aerospace and security sectors.
- Planned and implemented global-focused conferences, seminars, and events in partnership with local economic development organizations.

 Established and grew new and existing relationships with regional and national industry partner organizations.

### U.S. Commercial Service, E-Business Development Unit

Washington, D.C.

Program Manager

August 2002 – November 2003

- Collaborated in designing new digital solutions for trade services and export operations.
- Part of a team that created one of the agency's earliest digital platforms for matching U.S. exporters with global buyers.
- Worked with early-stage software firms to build government tools for trade promotion, such as an online market research database, and website templates with content management.
- Conducted comprehensive training for hundreds of federal personnel and external clients.
- Coordinated an Advisory Board composed of field personnel for customer experience input.

### **New Mexico Legislative Finance Committee**

Santa Fe, New Mexico

Fiscal Analyst - Economic Development

March 1998 - July 2002

- Lead economic development analyst for full-time legislative agency, covering a portfolio across business-focused sectors including economic development, international trade and tourism.
- Assessed public policy initiatives, delivering actionable recommendations to state lawmakers, including policies and programs specific to technology-focused economic development programs.
- Designed the first state-level legislative hearing on technology commercialization, venture funding, and entrepreneurship, securing policy changes in the state's early-stage innovation funding and incentive programs.
- Testified and delivered budget and policy analysis to various legislative committees and facilitated training sessions for improving budget formulation and performance assessment.

### **Education & Professional Development**

University of New Mexico Albuquerque, New Mexico

Master of Business Administration: International Management

University of New Mexico Albuquerque, New Mexico

Bachelor of Arts: Political Science/Economics Minor

University of Minnesota Humphrey School for Public Affairs Minneapolis, Minnesota

Humphrey Policy Fellow 2014-15 Cohort

International Career Advancement Program (ICAP)

Aspen, Colorado

University of Denver and Aspen Institute 2009 Cohort

2003 Control

Princeton University School for Public and International Affairs (PPIA)

Princeton, New Jersey

Public Policy and International Affairs Fellowship - Summer Institute 1996 Cohort

### <u>Professional Certifications</u>

• Certified U.S. Export Compliance Officer (CUSECO)

Public Verification: Certified U.S. Export Compliance Officer® (CUSECO) - Canvas Badges

• Certified Global Business Professional (CGBP)

Public Verification: www.nasbite.org

Technology Commercialization and Entrepreneurship: Licensing Federal IP (Certification)

Public Verification: Technology Commercialization & Entrepreneurship:... - Credly

 Technology Commercialization & Entrepreneurship: Building a Profitable Business Model (Milestone Badge)

Public Verification: Technology Commercialization & Entrepreneurship:... - Credly

 Technology Commercialization & Entrepreneurship: Identifying Business Opportunities (Milestone Badge)

Public Verification: <u>Technology Commercialization & Entrepreneurship:... - Credly</u>

### **Recent Boards and Civic Activities**

•	Global Minnesota, Board of Directors (Ex Officio)	2023-2025
•	Minnesota District Export Council, Executive Secretary	2023-2025
•	Minneapolis Rotary Club, Member	2011-2018
•	Minneapolis Rotary Club, Board of Directors	2014- 2016
•	Be-A-Boarder Ambassador (youth sports)	2022-2024
•	Social Lodge No. 1, F.& A.M., PHA, MWGL District of Columbia,	2003 – Present
	Member/Past Secretary	

#### References

• Available upon request